Diversity and Inclusiveness in the IETF (draft-gont-diversity-analysis)

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What do we mean with inclusiveness/diversity?

- **Diversity** → showing a great deal of "variety"
- Inclusion → culture and environment that where everyone has equal chances to participate; i.e., fosters diversity
- "variety":
 - a range of different social and ethnic backgrounds
 - different genders
 - different sexual orientations
 - different countries and regions
 - different types of organizations (companies, non-profits, etc.)
- This list is non-exhaustive, and in no particular order

Structural Issues

- Perceived Return of Investment (ROI)
- Effects of Current Participation
- Diversity in IETF Groups and Leadership Roles
- Processes
- Difficulty in Participating in the IETF
- Economic Constraints
- Educational Constraints
- Cultural Issues

Perceived Return of Investment

- For organizations/companies:
 - Benefiting from Intellectual Property Rights (IPRs)
 - Benefiting from leading std. efforts, resulting in e.g. improved "time to market"
- For independent participants:
 - being able to make a difference in improving Internet technologies
 - better career opportunities
- These can only be realized by a small subset of organizations and individuals

Effects of Current Participation

- Current participation results in a bias of:
 - perception of structural issues
 - f2f meeting rotation
 - (lack thereof) diversity in IETF groups and leadership
 - how new work is considered by the IETF

- Results in:
 - Very small number of interests judging WG consensus, community consensus, and appeals.
 - Limited number of interests participating in the NOMCOM and IAB.
 - Arbitrary decisions produced and enforces by such groups, without getting community consensus on them

Processes

- Loosely-specified procedures
 - Can be beneficial in some scenarios
 - At others can be problematic particularly for newcomers

Difficulty in joining the IETF

- Finding interesting groups and areas
- Authoring and submitting internet-drafts
- Discussion (mailing-lists, GitHub)

Economic constraints

- Processes favor those who can attend f2f meetings
- Meeting expenses:
 - Travel
 - Accommodation
 - Dinners, lunches, etc.
 - Meeting fees
- draft-ietf-shmoo-remote-fee a step in the right direction!

Educational constraints

- Knowledge of a lot of technical material is required
- Improving protocols typically requires a share of:
 - critical thinking understand pros & cons, historical artifacts, etc.
 - real-world experience

Cultural issues

- Language
- Using email effectively
- Comfort zone

Moving forward

- AD-sponsored document?
- Creation of a new wg to work on problem statement and solutions?
 e.g.:
 - 1. Identify problems (continue the work of the current I-D)
 - 2. Identify and research potential solutions (could be one or more I-Ds responding to items in the problem list I-D)
 - 3. Make recommendations (where we can) for changes to existing practice and also for IETF organizational support for ongoing work (again, could be one or more I-Ds)

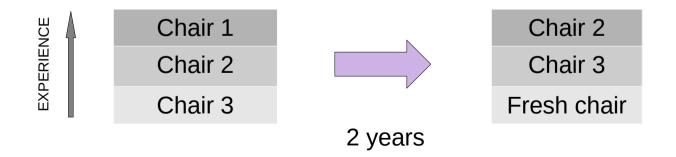
Some Proposed Improvements

Disclaimer

- Merely publishing documents (mostly) does not fix these problems
- Fixes require effort from multiple parts of IETF and related groups
- Past efforts: examine and re-awaken
- Ongoing efforts: encourage
- New efforts also needed
- D&I require a commitment to continuous improvement
- Different problems require different time scales to fix

Proposed rule for WG Chairs

- Three chairs per working group, with different levels of experience
- Every two years:
 - Most experienced chair leaves the role
 - The two other chairs move up one level, and a fresh chair enters the WG



- Co-chairs of a WG must be from a different organizations
- No more than, say, 10%-16% of chairs of a given area from the same organization
- Chair that leaves a role eventually becomes eligible for chairing again

Proposed rule for IESG members

- At most one IESG member per organization
 - Initially introduced as a goal; enforceable when chair rotation is fully-enabled
 - Procedures to be established for resolving conflicts (e.g. AD changes employer)
- An AD cannot be responsible AD from WG with chair from same organization

Proposed rule for IAB members

- At most one IAB member per organization
- 1 terms (2 years) must elapse before IESG member can become IAB member

Proposed rules for the NOMCOM

- Consider carrying all NOMCOM activities online?
- NOMCOM members cannot participate in the discussion/evaluation of a role that has candidate from their own organization

Economic constraints

• Introduce fee waiver for f2f meetings (possibly experimental)

Next steps

• Work on stand-alone proposals for each of them?